



PUBLICIS BENEFITS CONNECTION

LEAVE OF ABSENCE MANUAL - CALIFORNIA

PUBLICIS BENEFITS CONNECTION – BENEFITS SERVICE CENTER

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Table of Contents

Important Things You Should Know.....	4
Steps To Follow For All Leaves	5
Publicis Benefits Connection – Salary Continuation/Short Term Disability Benefits.....	6
Who Is Eligible?	6
Number of Weeks of Salary Continuance Under STD	6
Other Benefits.....	6
Long Term Disability (“LTD”) Benefits.....	8
Who Is Eligible?	8
Number of Weeks of Benefits.....	8
Active Benefits While on LTD	8
Pregnancy Disability Leave-PDL	9
Who Is Eligible?	9
Employee Notice Requirements	9
Medical Certification.....	9
Length of Time	9
Salary.....	10
Benefits.....	10
Returning to Work.....	10
Family Medical Leave (FMLA) and California Family Rights Act (CFRA).....	12
Basic FMLA/CFRA Leave Entitlement.....	12
Who Is Eligible?	12
Length of Time	12
Additional Military Family Leave Entitlement.....	13
Time Off for Military Spouses	13
Intermittent Leave and Reduced Leave Schedules	14
Salary.....	14
Substitution of Paid Leave.....	14
Benefits	16
Returning to Work	16
Notice of Eligibility for, and Designation of, FMLA/CFRA Leave	16
Employee Obligations for FMLA/CFRA Leaves.....	17
Provide Notice of the Need for Leave	17
Cooperate in the Scheduling of Leave	17

Submit Medical Certifications Supporting Need for Leave (Unrelated to Requests for Military Family Leave)	19
Initial Medical Certifications	19
Medical Recertifications.....	19
Submit Certifications Supporting Need for Military Family Leave.....	20
Questions and/or Complaints About FMLA/CFRA Leaves.....	20
Definitions.....	20
Paid Family Leave Benefits (PFL)	24
What Steps Do You Need to Follow to Apply for PFL?.....	24
Workers' Compensation	25
Length of Time	25
Salary.....	25
Benefits	25
What Steps Do You Need to Follow if You Are Injured on the Job?	25
Returning to Work	25
Military-Related Leave of Absence	26
Who Is Eligible?	26
Length of Time	26
Salary.....	26
Benefits	26
Returning to Work	26
Leave Under the Americans with Disabilities Act	27
Leave for Illness or Non-Work Related Injury Not Otherwise Covered by Another Policy.....	27
EMPLOYEE ACKNOWLEDGEMENT	28

Important Things You Should Know

1. The Human Resources (“HR”) Department of the Groupe agency with which you are employed is always available to walk you through all of the information you’ll need for any type of leave, and to answer any and all questions you may have about the process. We encourage you to speak with any Human Resources team member about the leave policies at the Groupe agency with which you are employed (“the Company”).
2. In addition to HR, others involved parties may include:
 - a. Publicis Benefits Connection (“Benefits”) – Benefits Service Center: for benefits administration and information;
 - b. The Hartford Group (“The Hartford”) – The Company’s third-party disability & leave benefits administrator;
 - c. The state agency in the particular state that administers State Disability Insurance and any additional state benefits.
3. HR will be your first point of contact on any **request for leave**, including Short-Term and Long-Term disability (“STD” and “LTD”). HR will guide you through the process and, if needed, connect you with The Hartford, Benefits, and/or the applicable state agency. You will not need to provide your HR contact with any medical information.
4. You must submit a Request for Leave of Absence Form (located in the “Guides/Forms” library on the Publicis Benefits Connection website) for all leave requests. HR, The Hartford, Benefits, and/or the applicable state agency will notify you what documents and information are required from you, and when they are required, with regard to all leaves. You are required to effectively communicate and provide information and documentation requested within the time periods requested, unless otherwise dictated by the State and/or Federal laws. Your failure to do so may result in denial of your leave request.
5. You will be notified if and when your leave request has been approved. At that time, HR and/or Benefits will contact you to determine your next steps.
6. If your leave extends beyond 30 days, you will be notified if you must contact HR a minimum of every 30 days regarding the status of your leave. This will provide us with the ongoing information we need to ensure adequate coverage of your position, and/or preparation for your return.
1. If you need to extend your leave beyond the original approved through date, you are required to complete a new Request for Leave of Absence Form, indicating the requested extended return to work date and submit it to HR. You also need to inform The Hartford of your extended leave request, if it pertains to FMLA, Disability or/& any applicable state leave. You will be notified of next steps which may include providing further information from your health care provider to The Hartford.
7. Your Pay While on Leave
 - a. If you are eligible for Salary Continuation benefits under the Short Term Disability Plan, you will be paid your accrued and available sick time during the five (5) day waiting period. If you do not have any or enough accrued sick time to cover this period, the waiting period will be unpaid.

If and when your Salary Continuation benefits under the Short Term Disability Plan are approved, you will remain on the Company’s Payroll and receive your pay as you usually do until your approved

through date - not to exceed your Salary Continuation entitlement period end date. In order to be eligible for Salary Continuation benefits you must seek State Disability benefits, if applicable. Any State Disability Insurance (“SDI”) payments that you receive during your approved disability leave period may come from the State Agency which handles disability payments for the state in which you are located. In some cases, you may receive payment of your state benefit from The Hartford, on behalf of the State – i.e. New York or New Jersey. If you are eligible to and receive state disability payments while receiving Salary Continuation benefits/pay from the Company, you must submit a copy of your state disability payment statement to the Benefits Department upon receipt. The Company will deduct your SDI entitlement or other state benefit from your pay via Payroll, because at no point can you receive more than 100% of your salary.

- b. If you continue to be unable to return to work after your Salary Continuation benefits are exhausted, you will continue to receive all state- approved benefit payments until the state determines you are no longer qualified.

Steps To Follow For All Leaves

(For specific information, including additional steps, unique to the type of leave, review the specific policy in this Manual. Contact HR with any questions.)

1. Submit a Request for Leave of Absence Form to HR. This is required for all leave of absence requests. The form can be located on the Publicis Benefits Connection website in the Guides/Forms library.
2. If you are seeking leave for a medical reason, you must provide documentation from a health care provider as requested by The Hartford, Benefits, EDD, and/or HR including the date you need to start your leave and the date you are anticipated to return to work. You will be notified what documentation is required and when it is due. You are required to effectively communicate and provide information and documentation requested within the time periods requested, unless otherwise required by applicable law. Your failure to do so may result in denial of your leave request.
 1. If your need for leave is foreseeable, you must notify HR & The Hartford at least 30 days prior to requested leave date. Or, if your leave is not foreseeable, contact HR as soon as possible once you learn of the need for such leave.
 3. Schedule a meeting with a HR representative.
 4. While out on leave, you will be notified if you need to check in with your HR representative, and, if so, how often.

Publicis Benefits Connection – Salary Continuation/Short Term Disability Benefits

In the event that you need to take time away from the office due to your own medical condition, the Company offers benefits, including salary continuation, pursuant to the terms of the Company’s Short Term Disability (“STD”) Plan. The following is a summary of key terms of the Short Term Disability Plan.

The Publicis Benefits Connection Short-term Disability (STD) benefit *may* cover an expecting mother to go out on STD two (2) weeks prior to delivery. All claims are handled case by case and are contingent upon valid documentation being provided to warrant approval from The Hartford. Short-term disability claims approved prior to delivery will apply towards the employee’s eligible STD salary continuance.

Who Is Eligible?

Regular full- or part-time employees working a regular schedule of at least 21 hours per week, become eligible on the first of the month following their start date, or immediately if their hire date is the first of the month (for example, if hired on March 1, eligibility begins March 1; if hired March 2-31, eligibility begins April 1). A statement from your health care provider must be submitted to The Hartford, in the form it requires, certifying you have a medical condition that qualifies you for benefits under the terms of the STD Plan. Your health care provider may submit it directly to The Hartford, however, you are responsible for ensuring it is submitted to The Hartford. The Hartford will determine your eligibility based on information received from you and your health care provider. You are responsible for ensuring The Hartford receives timely communication from you and your health care provider.

Number of Weeks of Salary Continuance Under STD

Salary Continuation benefits will pay the difference between the amount of disability benefits you receive from the State of California, if applicable, and your regular weekly base salary, up to 100% of your regular weekly base salary. You will receive Salary Continuation from the Company for the number of weeks you are on approved leave or up to the maximum number of weeks below based on your length of service with the Company (whichever comes first). Please note that the first five (5) business days of a leave of absence are considered sick days (if you have accrued sick time to apply; otherwise it’s unpaid).

<u>Years of Service</u>	<u>Number of Weeks of Salary Continuance</u>
< 1	up to 4 weeks
1-2	up to 8 weeks
2-3	up to 12 weeks
3-4	up to 16 weeks
4-5	up to 20 weeks
5+	up to 26 weeks

Other Benefits

Your Medical, Dental, Vision and other applicable benefits [including 401(k) benefits if you remain on a paid status] continue while you are out on an approved medical leave. During the time that you are receiving Salary Continuation, your benefits premiums will continue to be deducted from your paychecks as they normally were prior to your leave. If you remain out of work on an approved disability leave of absence after your Salary Continuation ceases, you must make arrangements with the

Benefits Service Center to pay your monthly benefits premiums each month in order to remain on the Publicis Benefits Connection- Company benefits plan. The Company's obligation to maintain health care coverage ceases if your premium payment is more than 30 days late. If your payment is more than 15 days late, you will receive a letter notifying you that coverage will be dropped on a specified date unless the premium is received before that date. You do not continue to accrue vacation or sick leave while on a STD leave of absence, unless your agency policy provides otherwise (contact your HR representative to confirm agency policy).

A leave of absence in connection with STD shall run concurrently with FMLA leave, which is explained below.

Key Points:

1. The number of weeks that you are able to take off and/or receive Salary Continuation is based on your length of service, your health care provider's medical certification and approval by our third-party disability administrator, The Hartford Group, and applicable state and federal laws.
2. During the time that you are approved for Salary Continuation, you will receive 100% of your salary less any state benefits paid to you, up to the maximum amount set forth in the above chart referencing years of service and number of weeks of salary continuation.
3. Employees who receive Salary Continuation are required to file a claim for State Disability Insurance benefits with the CA EDD.
4. A leave of absence in connection with STD shall run concurrently with FMLA leave.

Long Term Disability (“LTD”) Benefits

You may be eligible for Long Term Disability benefits under the terms of the Company’s LTD Plan if you have been unable to work due to your own serious medical condition for more than 26 weeks. The following is a summary of key terms of the LTD Plan.

Who Is Eligible?

Regular full- or part-time employees working a regular schedule of at least 21 hours per week, become eligible on the first of the month following their start date, or immediately if their hire date is the first of the month (for example, if hired on March 1, eligibility begins March 1; if hired March 2-31, eligibility begins April 1). In addition, they must be an employee who has been out for 26 weeks on an approved disability leave of absence pursuant to the Plan; and who remains disabled as defined by the Plan. Your health care provider must submit medical information to The Hartford, in the form required, certifying you have a medical condition that qualifies you for benefits under the terms of the LTD Plan. The Hartford will determine your eligibility based on information received from you and your health care provider. You are responsible for ensuring The Hartford receives timely communication from you and your health care provider.

Number of Weeks of Benefits

The length of time you may be eligible to receive LTD benefits varies and is determined by the Company’s LTD insurance carrier, The Hartford, and based on information received from your health care provider and the terms of the LTD Plan.

Salary Continuation Under LTD

Salary Continuation Under LTD

Using the Publicis Benefits Connection - Company basic benefit, you are eligible for 40% of your regular weekly base pay up to a monthly benefit maximum of \$10,000 (excluding bonuses and overtime) during the period of approved LTD. Your Salary Continuance for LTD is paid to you directly by The Hartford. If, during Open Enrollment, you elected one of the employee-paid supplemental LTD plans, you would be eligible to receive an additional 20% of your base pay (up to a maximum of \$15,000 monthly for level 1; \$25,000 monthly for level 2) during the period of approved LTD. See your specific plan elections on www.publicisbenefitsconnection.com for further details on the level of coverage you elected during enrollment and other information.

Active Benefits While on LTD

Active benefits no longer continue when an employee goes onto LTD. At that point, you will be offered the option to continue active benefits coverage via COBRA.

Pregnancy Disability Leave-PDL

Pregnancy Disability Leave (“PDL”) is an unpaid leave that provides job protection up to four (4) months for anyone disabled due to pregnancy, childbirth or a related medical condition. If you are affected by pregnancy or a related medical condition, you also are eligible to transfer to a less strenuous or hazardous position or to less strenuous or hazardous duties, if such a transfer is medically advisable and can be reasonably accommodated. If you are disabled by qualifying conditions, you may also be entitled to other reasonable accommodation where doing so is medically necessary. In addition, if it is medically advisable for you to take intermittent leave or work a reduced leave schedule, the Company may require you to transfer temporarily to an alternative position with equivalent pay and benefits that can better accommodate recurring periods of leave.

Who Is Eligible?

You are eligible if you work in California and your doctor determines you are unable to perform the essential duties of your job due to pregnancy, childbirth or a related medical condition related to pregnancy. Time off needed for prenatal or postnatal care; doctor-ordered bed rest; gestational diabetes; pregnancy-induced hypertension; preeclampsia; childbirth; postpartum depression; loss or end of pregnancy; or recovery from childbirth or loss or end of pregnancy are all covered by this PDL policy. Your doctor will determine how many weeks before, and after, the birth he/she feels applies to your situation. There is no waiting period or length of service requirement for employee eligibility.

Employee Notice Requirements

To be eligible to receive reasonable accommodation, obtain a transfer, or take a PDL, you must provide sufficient notice so the Company can make appropriate plans – 30 days advance notice if the need for the reasonable accommodation, transfer or PDL is foreseeable, or as soon as practicable if the need is an emergency or unforeseeable.

Medical Certification

PDL will run concurrently with SDI, FMLA, and the Company’s disability plan, if eligible and approved. You are required to obtain and provide to The Hartford, EDD and/or the Company, as requested, a certification from your health care provider of your need for PDL, or the medical advisability of a transfer or other accommodation. A medical certification indicating the medical advisability of reasonable accommodation or transfer due to pregnancy is sufficient if it contains: (1) a description of the requested reasonable accommodation or transfer; (2) a statement describing the medical advisability of the reasonable accommodation or transfer; and (3) the date on which the need for reasonable accommodation or transfer became or will become medically advisable and the estimated duration of the reasonable accommodation or transfer. A medical certification indicating disability necessitating a leave is sufficient if it contains: (1) a statement that the employee needs to take pregnancy disability leave because she is disabled by pregnancy, childbirth or a related medical condition; (2) the date on which the employee became so disabled; and (3) the estimated duration of the leave. EDD and/or The Hartford will provide you a medical certification form you can take to your health care provider.

Length of Time

You are entitled to leave for up to four (4) months for any period(s) of actual disability caused by your pregnancy, childbirth or related medical condition. For purposes of this policy, “four months” means time off for the number of days the employee would normally work within the four calendar months (one-third of a year, or 17.3 weeks or 122 days), following the commencement date of taking a pregnancy disability leave. For a full time employee who works five eight-hour days per week, or 40

hours per week, “four months” means 88 working and/or paid eight-hour days (693 hours of leave entitlement), based on an average of 22 working days per month for 17.3 weeks in four months times 40 hours per week. Employees working a part-time schedule will have their PDL calculated on a pro-rata basis.

The PDL does not need to be taken in one continuous period of time, but can be taken on an as-needed basis. If you are eligible for FMLA and the Company’s STD, both will run concurrently with PDL. Your right to take PDL is separate from any entitlement you may have to take “baby bonding” leave under the California Family Rights Act (see section on California Family Rights Act leave below).

Salary

While PDL is unpaid, you may be eligible for the Company’s Salary Continuation benefit & the State’s Disability Insurance (SDI) during your leave.

If you are not eligible for the Company’s Salary Continuation or SDI benefit, at your option, you may use any accrued vacation time or other accrued paid time off as part of your PDL before taking the remainder of your leave on an unpaid basis. The use of any paid leave will not extend the duration of your PDL.

In addition, we encourage you to contact the California Employment Development Department regarding your eligibility for state disability insurance for any unpaid portion of your leave. (For a summary of the Company eligibility requirements and benefits available, please refer to the Salary Continuation/STD section of this Manual.)

If eligible to receive the Company’s Salary Continuation & SDI benefits – your SDI benefits will be reduced from your Salary Continuance benefit because you cannot receive more than one hundred percent of your pay. You will be required to provide the Benefits Department with a copy of your SDI benefit statement.

Benefits

Taking PDL may impact certain benefits. Your Medical, Dental, Vision and other applicable benefits [including 401(k) benefits if you remain on a paid status] continue while you are out on PDL. During the time that you are receiving the Company’s Salary Continuation, your Benefits premiums will continue to be deducted from your pay via Payroll as it was prior to your leave. If you remain on an approved PDL after your Salary Continuation ceases, you may continue to participate in the Benefits plan while on PDL under the same terms and conditions as if you were working. You must make arrangements with Benefits to pay your Benefits premiums each month in order to remain on the Publicis Benefits Connection Company benefits plan. The Company’s obligation to maintain health care coverage ceases if your premium payment is more than 30 days late. If your payment is more than 15 days late, you will receive a letter notifying you that coverage will be dropped on a specified date unless the premium is received before that date. You do not continue to accrue vacation or sick leave while on a STD leave of absence, unless your agency policy provides otherwise (contact your HR representative to confirm agency policy). Benefit continuation under PDL is distinct from benefit continuation for employees who also take birth bonding leave under the California Family Rights Act.

For more information regarding your eligibility for a leave and the impact of the leave on your benefits, contact the Human Resources Department.

Returning to Work

If you return from your PDL within the 4-month period, you will be reinstated to your former position in most instances and pursuant to federal and state laws.

If you do not return to work on the originally scheduled return date or request in advance an extension of the agreed upon leave with appropriate medical documentation, you may be deemed to have voluntarily terminated your employment with the Company. Failure to notify the Company of your ability to return to work when it occurs may be deemed a voluntary termination of your employment with the Company, unless you are entitled to Family and Medical Leave or disability accommodation.

Key Points:

1. PDL is unpaid leave.
2. If you are eligible, the Company allows you to use Salary Continuation to cover your pay while on leave. You may also be eligible for the State Disability Insurance. See the Salary Continuation /STD section of this Manual.
3. If you are planning to take additional leave for the purpose of baby bonding (CFRA), you must notify HR in advance (reference the next section).

Family Medical Leave (FMLA) and California Family Rights Act (CFRA)

As an employee, you may be entitled to a leave of absence under the Family and Medical Leave Act (“FMLA”) and/or the California Family Rights Act (“CFRA”). In some instances, leave may be counted under the FMLA, but not the CFRA. In other instances, leave may be counted under the CFRA, but not the FMLA. This policy is intended to provide you with information concerning FMLA/CFRA entitlements and obligations you may have during such leaves. If you have any questions concerning FMLA/CFRA leave, please contact the Hartford, Benefits or HR. If your particular state has additional leave laws, the Hartford, Benefits and/or HR can counsel you as to relevant provisions.

Basic FMLA/CFRA Leave Entitlement

FMLA and its California counterpart, CFRA, provide eligible employees with the right to an unpaid leave, health insurance benefits for up to 12 weeks, and, with some limited exceptions, job restoration.

Leave may be taken for any one, or for a combination, of the following reasons:

- Disability due to pregnancy, childbirth or related medical condition (counts only toward FMLA leave and PDL leave entitlements);
- Bonding and/or caring for a newborn child (counts toward FMLA and CFRA leave entitlements);
- For placement with the employee of a child for adoption or foster care and to care for the newly placed child (counts toward FMLA and CFRA leave entitlements);
- To care for the employee’s spouse, child, parent or other covered family member with a serious health condition (counts toward FMLA and CFRA leave entitlements except for time to care for an employee’s registered domestic partner does not count towards FMLA leave, only CFRA leave);
- For the employee’s own serious health condition that makes the employee unable to perform one or more of the essential functions of the employee’s job (counts toward FMLA and CFRA leave entitlements); and/or
- Because of any qualifying exigency arising out of the fact that an employee’s spouse, son, daughter or parent is a military member on covered active duty status (or has been notified of an impending call or order to covered active duty status) in the Reserve component of the Armed Forces for deployment to a foreign country in support of a contingency operation or Regular Armed Forces for deployment to a foreign country (counts toward FMLA leave entitlement only).

Who Is Eligible?

You are eligible if you:

- Are employed at a worksite where 50 or more employees are located within a 75-mile radius;
- Have been employed by the Company for at least 12 months (the months do not have to be consecutive); and
- Have worked at least 1,250 hours within the 12 months immediately prior to the leave period.

Length of Time

You are eligible for up to 12 weeks of unpaid family medical leave in a “rolling” 12- month period measured backwards from when you first use FMLA/CFRA leave. When a holiday occurs during an employee’s scheduled leave, where lawful, the holiday counts against the employee’s 12-week leave entitlement and will not be paid, unless you are receiving Salary Continuation under the Company’s STD Plan.

Additional Military Family Leave Entitlement

In addition to the basic FMLA/CFRA leave entitlement described above, an eligible employee who is the spouse, son, daughter, parent or next of kin of a covered servicemember is entitled to take up to 26 weeks of leave during a 12-month period to care for the service member with a serious injury or illness. Leave to care for a service member shall only be available during a single-12 month period and, when combined with other FMLA-qualifying leave, may not exceed 26 weeks during the single 12-month period. The single 12-month period begins on the first day an eligible employee takes leave to care for the injured servicemember.

A “covered servicemember” is a current member of the Armed Forces, including a member of the National Guard or Reserves, who is undergoing medical treatment, recuperation, or therapy, is otherwise in outpatient status, or is on the temporary retired list, for a serious injury or illness. These individuals are referred to in this policy as “current members of the Armed Forces.” Covered servicemembers also includes a veteran who is discharged or released from military service under conditions other than dishonorable at any time during the five (5) year period prior to the first date the eligible employee takes FMLA leave to care for the covered veteran, and who is undergoing medical treatment, recuperation or therapy for a serious injury or illness. These individuals are referred to in this policy as “covered veterans.”

The FMLA definition of a serious illness or injury for current Armed Forces members and covered veterans are distinct from the definition of “serious health condition” applicable to leave for a family member or the employee’s own illness or injury.

Time Off for Military Spouses

If you work, on average, at least twenty (20) hours per week and your spouse is a qualified member of the United States Armed Forces, the National Guard, or the Reserves, you are eligible to take leave for a period of up to ten (10) days while your spouse is home during a qualified leave period. Where an employee is also eligible for military family member exigency leave, leave under this policy shall also count toward an employee’s FMLA leave entitlement where the time off meets the definition of FMLA military exigency leave.

Required Notice to Employer. Within two (2) business days of receiving official notice that your spouse will be on leave, you must provide notice to the Company and The Hartford of your intent to take military spouse leave under FMLA.

Required Documentation. You must submit written documentation to the Company and The Hartford certifying that during your requested time off, your spouse will be on leave from deployment during a period of military conflict.

Leave is Unpaid. Leave granted under this policy is unpaid. Contact HR regarding whether you may substitute accrued, unused vacation time, personal day or personal time off for any period of unpaid military spouse leave.

Definitions. For the purposes of this policy, the following definitions apply:

“Qualified Member” means any of the following:

- (a) A member of the U.S. Armed Forces who is deployed during a period of military conflict to an area designated as a combat theater or combat zone by the President of the United States; or
- (b) A member of the National Guard who is deployed during a period of military conflict; or
- (c) A member of the Reserves who is deployed during a period of military conflict.

“Period of Military Conflict” means any of the following:

- (a) A period of war declared by the U.S. Congress; or
- (b) A period of deployment for which members of the Reserves are ordered to active duty.

“Qualified Leave Period” means the period during which the qualified member is on leave from deployment during a period of military conflict.

Intermittent Leave and Reduced Leave Schedules

FMLA/CFRA leave usually will be taken for a period of consecutive days, weeks or months. However, you are also entitled to take FMLA/CFRA leave intermittently or on a reduced leave schedule when medically necessary due to your own serious health condition, the serious health condition of a covered family member, or the serious injury or illness of a covered servicemember. Intermittent leave can also be taken for any qualifying exigency.

Employees are also eligible for intermittent leave for bonding with a child following birth or placement. Intermittent leave for bonding purposes generally must be taken in two-week increments, but the Company permits two occasions where the leave may be for less than two weeks.

You must notify your HR and The Hartford if you intend to apply an intermittent or reduced leave schedule.

Salary

FMLA/CFRA is unpaid leave; however, you may be eligible for the Publicis Benefits Connection- Company Salary Continuation & State Disability Insurance benefits during some or all of your leave. (For more information, refer to page 3 of this Manual)

Substitution of Paid Leave

If you are eligible for Salary Continuation & State Disability Insurance “SDI” and you remain unable to work after the Salary Continuation ends, we will require you to utilize all available accrued sick and vacation time for leave taken for your own serious health condition, unless you are receiving compensation from the State of California under the SDI or the Paid Family Leave program or receiving workers’ compensation benefits. Where applicable and permitted by law, employees will be required to use vacation and sick time during any waiting period applicable to these programs. You will not be required to use accrued vacation during PDL, but you may elect to do so.

If you are not receiving any compensation (from SDI, PFL or Salary Continuation), the following requirements apply to the leave:

If FMLA/CFRA leave is taken for a covered family member with a serious health condition, you must use all accrued, available vacation time. You may also request to use any accrued, available sick time for this purpose. You are not required to use your accrued, available sick time for purposes of baby bonding under CFRA.

If FMLA/CFRA leave is taken for your own serious health condition, you must first substitute any accrued paid vacation or sick leave for unpaid leave.

If you request FMLA/PDL leave because of a disability due to pregnancy, childbirth or related medical conditions, you must first substitute any accrued paid sick leave for unpaid family/medical leave. You

may request to substitute accrued, unused vacation benefits for unpaid FMLA/PDL leave once your sick time is exhausted.

A leave of absence in connection with a workers' compensation injury/illness or for which you receive disability or State of California Paid Family Leave benefits shall run concurrently with FMLA/CFRA leave.

Upon written request, you will be permitted to use accrued vacation and sick time to supplement any paid workers' compensation, disability or Paid Family Leave benefits.

The substitution of paid time off for unpaid family/medical leave time does not extend the length of FMLA/CFRA leaves and the paid time off runs concurrently with the FMLA/CFRA entitlement.

Benefits

Your Medical, Dental, Vision and other applicable benefits [including 401(k) benefits if you remain on a paid status] continue while you are out on FMLA/CFRA leave. During the time you are receiving Company Salary Continuation benefits, your Benefits premiums will continue to be deducted from your paychecks as they normally were prior to your leave. If you remain on an approved disability leave of absence after your Company Salary Continuation ceases, you must make arrangements with Benefits to pay your Benefits premiums each month in order to remain on the Company Benefits plan. The Company's obligation to maintain health care coverage ceases if your premium payment is more than 30 days late. If your payment is more than 15 days late, you will receive a letter notifying you that coverage will be dropped on a specified date unless the premium is received before that date. You do not continue to accrue vacation or sick leave while on a STD leave of absence, unless your agency policy provides otherwise (contact your HR representative to confirm agency policy).

Once FMLA or FMLA/CFRA leave exceeds 12 weeks (for example, in cases of FMLA/PDL leave followed by CFRA birth bonding leave), you will be notified of your right to continue group health insurance benefits at your own expense. Employees on FMLA military leave also are entitled to receive group health plan coverage for the duration of those FMLA leaves.

If you do not return to work within 30 calendar days at the end of the leave period (unless you cannot return to work because of a serious health condition or other circumstances beyond your control) you will be required to reimburse the Company for the cost of the premiums the Company paid for maintaining coverage during your unpaid FMLA/CFRA leave.

Returning to Work

At the end of FMLA/CFRA leave, subject to some exceptions including situations where job restoration of "key employees" will cause the Company substantial and grievous economic injury, you generally have a right to return to the same or equivalent position you held before the FMLA/CFRA leave. The Company will notify employees if they qualify as "key employees," if it intends to deny reinstatement, and of their rights in such instances. Use of FMLA/CFRA leave will not result in the loss of any employment benefit that accrued prior to the start of your FMLA/CFRA leave. If you fail to return to work as scheduled, and/or have failed to communicate with the Company about your return to work status in a timely basis, or at all, the Company will deem you to have abandoned your position.

If your anticipated return-to-work date changes and it becomes necessary for you to take more or less leave than originally anticipated, you must provide HR and The Hartford with reasonable notice (i.e., within 2 business days) of your changed circumstances and new return to work date. If you give the Company and The Hartford unequivocal notice of your intent not to return to work, you will be considered to have voluntarily resigned and the Company's obligation to maintain health benefits (subject to COBRA requirements) and to restore your positions will cease.

Notice of Eligibility for, and Designation of, FMLA/CFRA Leave

Employees requesting FMLA/CFRA leave are entitled to receive written notice telling them whether they are eligible for FMLA and/or CFRA leave and, if not eligible, the reasons why they are not eligible. FMLA documents will be provided to you by The Hartford after you have reported your request for leave to them. When eligible for FMLA/CFRA leave, you are entitled to receive written notice of: 1) your rights

and responsibilities in connection with such leave; 2) the Company's designation of leave as FMLA/CFRA-qualifying or non-qualifying, if not FMLA/CFRA-qualifying, the reasons why; and 3) the amount of leave, if known, that will be counted against your leave entitlement.

The Company may retroactively designate leave as FMLA/CFRA leave for a period of up to 10 days with appropriate written notice to you, provided the Company's failure to designate leave as FMLA/CFRA-qualifying at an earlier date did not cause harm or injury to you. In all cases where a leave qualifies only for FMLA protection, the Company and you can mutually agree that leave be retroactively designated as FMLA leave.

Employee Obligations for FMLA/CFRA Leaves

Provide Notice of the Need for Leave

Employees who seek to take FMLA/CFRA leave must timely notify the Company and The Hartford of their need for FMLA/CFRA leave. The following describes the content and timing of such employee notices.

To trigger FMLA/CFRA leave protections, you must inform HR and The Hartford of the need for FMLA/CFRA qualifying leave and the anticipated timing and duration of the leave, if known. You may do this by either requesting FMLA/CFRA leave specifically, or explaining the reasons for leave so as to allow the Company to determine that the leave is FMLA/CFRA-qualifying. For example, employees might explain that:

- a medical condition renders them unable to perform the functions of their job;
- they are pregnant or have been hospitalized overnight;
- they or a covered family member are under the continuing care of a health care provider;
- the leave is due to a qualifying exigency caused by a military member being on covered active duty or called to covered active duty status; or
- if the leave is for a family member, that the condition renders the family member unable to perform daily activities or that the family member is a covered servicemember with a serious injury or illness.

Calling in "sick," without providing the reasons for the needed leave, will not be considered sufficient notice for FMLA/CFRA leave under this policy. You must respond to the Company's and The Hartford's lawful questions to determine if absences are potentially FMLA/CFRA-qualifying.

If you fail to explain the reasons for FMLA/CFRA leave, the leave may be denied. When you seek leave due to FMLA/CFRA-qualifying reasons for which the Company has previously provided FMLA/CFRA-protected leave, you must specifically reference the qualifying reason for the leave or the need for FMLA/CFRA leave. Employees requesting any type of leave of absence are required to fill out a Request for Leave of Absence Form and contact The Hartford.

Cooperate in the Scheduling of Leave

When planning medical treatment for you or family member or requesting to take leave on an intermittent or reduced schedule work basis, you must consult with HR and contact The Hartford. Additionally, you must make a reasonable effort to schedule treatment so as not to unduly disrupt the Company's operations. You must consult with HR and The Hartford prior to the scheduling of treatment in order to work out a treatment schedule which best suits the needs of both the Company and you, subject to the approval of the applicable health care provider. When you take intermittent or reduced work schedule leave for foreseeable planned medical treatment for you or a family member, including a period of recovery from a serious health condition, or to care for a covered servicemember, the

Company may temporarily transfer you to alternative positions with equivalent pay and benefits for which you are qualified and which better accommodate recurring periods of leave.

Submit Medical Certifications Supporting Need for Leave (Unrelated to Requests for Military Family Leave)

Depending on the nature of FMLA/CFRA leave sought, you may be required to submit medical certifications to The Hartford supporting your need for FMLA/CFRA-qualifying leave. As described below, there generally are three types of FMLA/CFRA medical certifications: an initial certification, a recertification, and a return to work/fitness for duty certification.

It is your responsibility to provide timely, complete and return sufficient medical certifications as requested by The Hartford (if you submit a claim for benefits under the FMLA, a State leave &/or STD Plan), Benefits and/or HR as requested on the form. Whenever The Hartford, Benefits or HR requests you to provide FMLA medical certifications, you must provide the requested certifications within 15 calendar days of the request, unless it is not practicable to do so despite your diligent, good faith efforts. You will be informed if submitted medical certifications are incomplete or insufficient and you will be provided at least seven calendar days to cure deficiencies. FMLA leave will be denied to employees who fail to timely cure deficiencies or otherwise fail to timely submit requested medical certifications. You are responsible for ensuring your health care provider submits requested medical certifications in a timely manner to The Hartford.

With your permission, The Hartford, Benefits or HR (through individuals other than your direct supervisor) may contact your health care provider to authenticate or clarify completed and sufficient medical certifications. If you choose not to provide authorization allowing the Company or The Hartford to clarify or authenticate certifications with health care providers, the Company may deny FMLA/CFRA leave if certifications are unclear.

Whenever the Company deems it appropriate to do so, it may waive its right to receive timely, complete and/or sufficient FMLA/CFRA medical certifications.

Initial Medical Certifications

If you request leave because of your own, or a covered relation's, serious health condition, or to care for a covered service member, you must supply medical certification supporting the need for such leave from their health care provider or, if applicable, the health care provider of your covered family or service member to The Hartford. If you provide at least 30 days' notice of medical leave, you should submit the medical certification before leave begins. A new initial medical certification will be required on an annual basis for serious medical conditions lasting beyond a single leave year or when an initial medical certification has expired.

If the Company or The Hartford has reason to doubt initial medical certifications regarding your own serious health condition, you may be required to obtain a second opinion at the Company's expense. If the opinions of the initial and second health care providers differ, the Company may, at its expense, require you to obtain a third, final and binding certification from a health care provider designated or approved jointly by the Company and you. The Company will reimburse you for any reasonable "out of pocket" travel expenses incurred to obtain second or third medical opinions. Except in very rare circumstances, the Company will not require you to travel outside normal commuting distance for purposes of obtaining second or third medical opinions.

Medical Recertifications

Depending on the circumstances and duration of the FMLA leave, you may be required to provide recertification of medical conditions giving rise to the need for leave every thirty days (or more frequently in special circumstances) to The Hartford. For chronic or long term conditions, The Hartford/the Company may require certifications every six months. The Company or The Hartford will notify you if recertification is required and will give you at least 15 calendar days to provide medical recertification.

Submit Certifications Supporting Need for Military Family Leave

Upon request, the first time you seek leave due to qualifying exigencies arising out of covered active duty or call to covered active duty status of a military member, The Hartford/the Company may require you to provide: 1) a copy of the military member's active duty orders or other documentation issued by the military indicating the military member is on covered active duty or call to active duty status and the dates of the covered military member's covered active duty service; and 2) a certification from you setting forth information concerning the nature of the qualifying exigency for which leave is requested. You shall provide a copy of new active duty orders or other documentation issued by the military for leaves arising out of qualifying exigencies arising out of a different covered active duty or call to covered active duty status of the same or a different military member.

When leave is taken to care for a covered servicemember with a serious injury or illness, you may be required to obtain certifications completed by an authorized health care provider of the covered servicemember. In addition, and in accordance with the FMLA regulations, The Hartford/the Company may request that the certification submitted by employees set forth additional information provided by you and/or the covered servicemember confirming entitlement to such leave.

Questions and/or Complaints About FMLA/CFRA Leaves

If you have questions regarding this policy, please contact Human Resources and The Hartford. The Company is committed to complying with the FMLA and CFRA and, whenever necessary, shall interpret and apply this policy in a manner consistent with the FMLA and CFRA.

The FMLA makes it unlawful for employers to: 1) interfere with, restrain, or deny the exercise of any right provided under FMLA; or 2) discharge or discriminate against any person for opposing any practice made unlawful by FMLA or involvement in any proceeding under or relating to FMLA. If you believe your FMLA rights have been violated, you should contact the Human Resources Department immediately. The Company will investigate any FMLA complaints and take prompt and appropriate remedial action to address and/or remedy any FMLA violation. You also may file FMLA complaints with the United States Department of Labor or may bring private lawsuits alleging FMLA violations.

Definitions

A "serious health condition" is an illness, injury, impairment, or physical or mental condition that involves either an overnight stay in a medical care facility, hospice or residential health care facility, or continuing treatment by a health care provider for a condition that either prevents the employee from performing the functions of the employee's job, or prevents the qualified family member from participating in school or other daily activities. Subject to certain conditions, the continuing treatment requirement may be met by a period of incapacity of more than three consecutive calendar days combined with at least two visits to a health care provider or one visit and a regimen of continuing treatment, or incapacity due to pregnancy, or incapacity due to a chronic condition. Other conditions may meet the definition of continuing treatment.

"Qualifying exigencies" may include attending certain military events, arranging for alternative childcare, addressing certain financial and legal arrangements, attending certain counseling sessions, caring for the parents of the military member on covered active duty and attending post-deployment reintegration briefings.

"Spouse" means a husband or wife as defined or recognized under State law for purposes of marriage in the State where the employee resides, including common law marriage in States where it is recognized.

“Parent” means a biological, adoptive, step or foster father or mother, or any other individual who stood “in loco parentis” to the employee when the employee was a child, son or daughter as defined in paragraph (3) of this section. This term does not include parents “in law.”

“Child, son or daughter” means, for purposes of FMLA/CFRA leave taken for birth or adoption, or to care for a family member with a serious health condition, a biological, adopted, or foster child, a stepchild (including children of a registered domestic partners), a legal ward, or a child of a person standing in loco parentis, who is either under age 18, or age 18 or older and “incapable of self-care because of a mental or physical disability” or an adult dependent child at the time that FMLA/CFRA leave is to commence. The age the disability occurs is irrelevant to determine whether an adult son or daughter has a mental or physical disability.

(1) “Incapable of self care” means that the individual requires active assistance or supervision to provide daily self care in three or more of the “activities of daily living” (ADLs) or “instrumental activities of daily living” (IADLs). Activities of daily living include adaptive activities such as caring appropriately for one’s grooming and hygiene, bathing, dressing and eating. Instrumental activities of daily living include cooking, cleaning, shopping, taking public transportation, paying bills, maintaining a residence, using telephones and directories, using a post office, etc.

(2) “Mental or physical disability” means a physical or mental impairment that limits one or more of the major life activities of an individual.

(3) Persons who are “in loco parentis” include those with day- to- day responsibilities to care for and financially support a child, or, in the case of an employee, who had such responsibility for the employee when the employee was a child. A biological or legal relationship is not necessary.

“Adoption” means legally and permanently assuming the responsibility of raising a child as one’s own. The source of an adopted child (i.e., whether from a licensed placement agency or otherwise) is not a factor in determining eligibility for FMLA/CFRA leave.

“Foster care” is 24- hour care for children in substitution for, and away from, their parents or guardian. Such placement is made by or with the agreement of the State as a result of a voluntary agreement between the parent or guardian that the child be removed from the home, or pursuant to a judicial determination of the necessity for foster care, and involves agreement between the State and foster family that the foster family will take care of the child. Although foster care may be with relatives of the child, State action is involved in the removal of the child from parental custody.

“Son or daughter on covered active duty or call to covered active duty status” means the employee’s biological, adopted, or foster child, stepchild, legal ward, or a child for whom the employee stood in loco parentis, who is on active duty or call to active duty status, and who is of any age.

“Son or daughter of a covered servicemember” means the servicemember’s biological, adopted, or foster child, stepchild, legal ward, or a child for whom the servicemember stood in loco parentis, and who is of any age.

“Serious injury or illness” means:

(1) In the case of a current member of the Armed Forces, including a member of the National Guard or Reserves, means an injury or illness that was incurred by the covered servicemember in the line of duty on active duty in the Armed Forces or that existed before the beginning of the member’s active duty and was aggravated by service in the line of duty on

active duty in the Armed Forces, and that may render the member medically unfit to perform the duties of the member's office, grade, rank or rating; and

(2) In that case of a covered veteran, means an injury or illness that was incurred by the member in the line of duty on active duty in the Armed Forces (or existed before the beginning of the member's active duty and was aggravated by service in the line of duty on active duty in the Armed Forces) and manifested itself before or after the member became a veteran, and is:

- (i) a continuation of a serious injury or illness that was incurred or aggravated when the covered veteran was a member of the Armed Forces and rendered the servicemember unable to perform the duties of the servicemember's office, grade, rank, or rating; or
- (ii) a physical or mental condition for which the covered veteran has received a U.S. Department of Veterans Affairs Service-Related Disability Rating (VASRD) of 50 percent or greater, and such VASRD rating is based, in whole or in part, on the condition precipitating the need for military caregiver leave; or
- (iii) a physical or mental condition that substantially impairs the covered veteran's ability to secure or follow a substantially gainful occupation by reason of a disability or disabilities related to military service, or would do so absent treatment; or
- (iv) an injury, including a psychological injury, on the basis of which the covered veteran has been enrolled in the Department of Veterans Affairs Program of Comprehensive Assistance for Family Caregivers.

"Parent of a covered servicemember" means a covered servicemember's biological, adoptive, step or foster father or mother, or any other individual who stood in loco parentis to the covered servicemember. This term does not include parents "in law."

"Next of kin of a covered servicemember" means the nearest blood relative other than the covered servicemember's spouse, parent, son, or daughter, in the following order of priority: blood relatives who have been granted legal custody of the covered servicemember by court decree or statutory provisions, brothers and sisters, grandparents, aunts and uncles, and first cousins, unless the covered servicemember has specifically designated in writing another blood relative as his or her nearest blood relative for purposes of military caregiver leave under the FMLA. When no such designation is made, and there are multiple family members with the same level of relationship to the covered servicemember, all such family members shall be considered the covered servicemember's next of kin and may take FMLA leave to provide care to the covered servicemember, either consecutively or simultaneously. When such designation has been made, the designated individual shall be deemed to be the covered servicemember's only next of kin.

"Health Care Provider" means: (1) A doctor of medicine or osteopathy who is authorized to practice medicine or surgery (as appropriate) by the State in which the doctor practices; (2) podiatrists, dentists, clinical psychologists, optometrists, chiropractors (limited treatment consisting of manual manipulation of the spine to correct a subluxation as demonstrated by x-Ray to exist) authorized to practice under the State law and performing within the scope of their practice as defined by State law; (3) nurse practitioners, nurse-midwives, clinical social workers and physician assistants authorized under State law and performing within the scope of their practice as defined by State law; (4) Christian Science practitioners (may be required to submit to second or third certification through examination - not treatment of a health care provider); (5) any other health care provider from whom the employer or the employee's group health plan benefits manager will accept certification of the existence of a serious

health condition to substantiate a claim for benefits; and (7) a health care provider who practices in a country other than the United States who is authorized to practice in accordance with the laws of that country and is performing within the scope of his or her practice as defined under such law. For purposes of leave taken to care for a covered servicemember, any one of the following health care providers may complete such a certification: (1) a United States Department of Defense (“DOD”) health care provider; (2) a United States Department of Veterans Affairs (“VA”) health care provider; (3) a DOD TRICARE network authorized private health care provider; or (4) a DOD non-network TRICARE authorized private health care provider.

“Domestic Partner” means two adults who have established a registered domestic partnership in accordance with the requirements of California law.

Key Points:

1. FMLA/CFRA is an unpaid leave that offers job protection in most instances for up to 12 weeks in a “rolling” 12 month period measured backwards from when you first use FMLA/CFRA leave.
2. You may be eligible to receive Salary Continuation & State Disability Insurance benefits during some or all of your leave; see page 3 for details.

Paid Family Leave Benefits (PFL)

If you need to take time off work to care for a child, spouse, parent, or registered domestic partner with a serious health condition, or to bond with a new child, you may be eligible to receive benefits through the California “Paid Family Leave” (“PFL”) program, which is administered by the Employment Development Department (“EDD”).

These benefits solely are financed through employee contributions to the PFL program. The EDD is solely responsible for determining if an employee is eligible for such benefits. There generally is a waiting period during which time no PFL benefits are available. The EDD can provide additional information about any applicable waiting period.

If you need to take time off work to care for a child, spouse, parent, or registered domestic partner with a serious health condition or to bond with a new child please inform HR or Benefits, you will be given information about the EDD’s PFL program and how to apply for benefits. You also may contact their local Employment Development Department Office for further information.

When you apply for PFL benefits, the Human Resources Department will determine if you have any accrued but unused vacation time available. If you have accrued but unused vacation time available, then you will be required to use up to two (2) weeks of such time before becoming eligible for PFL benefits.

Please note, employees taking time off work to care for a child, spouse, parent, or domestic partner with a serious health condition or to bond with a new child are not guaranteed job reinstatement unless they qualify for such reinstatement under federal or state family and medical leave laws. Any time off for Paid Family Leave purposes will run concurrently with other leaves of absence, such as Family and Medical Leave, if applicable. Please see the “Family and Medical Leave/California Family Rights Act” policy in this Manual for eligibility requirements.

What Steps Do You Need to Follow to Apply for PFL?

Schedule an appointment with HR for notification purposes.

Contact the Employment Development Department of California at 1.877.BE.THERE or visit their website at www.edd.ca.gov to obtain additional information, and to see if you are eligible for this benefit.

Key Points:

1. You must contact the EDD yourself in order to apply for PFL benefits. Make sure you do this!
2. You will not be receiving pay from the Company while receiving PFL benefits. You must make arrangements to continue to pay your portion of the medical benefits.

Workers' Compensation

Workers' Compensation leave is a type of leave that provides leave to employees who are unable to work due to a work-related injury. All employees are covered by the Company's workers' compensation insurance policy. If you are injured at work you may be eligible for a workers' compensation leave of absence. If eligible for such a leave, the workers' compensation leave will run concurrently with applicable FMLA/CFRA leave.

Length of Time

The duration of workers' compensation leave and benefits will be determined based on medical necessity and applicable laws.

Salary

Please consult HR regarding your eligibility for salary continuation during your approved workers' compensation leave and if eligible, requirements to receive same.

Benefits

Your Medical, Dental, Vision and other applicable benefits [including 401(k) benefits if you remain on a paid status] continue while you are out on an approved workers' compensation leave of absence, unless otherwise notified. You do not continue to accrue vacation or sick leave while on a STD leave of absence, unless your agency policy provides otherwise (contact your HR representative to confirm agency policy).

What Steps Do You Need to Follow if You Are Injured on the Job?

1. Contact HR immediately if you are injured on our premises and/or while performing work on behalf of the Company off-site.
2. HR will coordinate contact with our workers' compensation carrier and file the claim and/or ensure it is filed.
3. The insurance carrier will provide a claim number for your file.
4. The insurance carrier will follow-up with you to verify account of injury, and request necessary paperwork. It is your responsibility to provide timely, complete and sufficient information as requested by the workers' compensation carrier and/or HR as requested and in the form requested.
5. You may also be eligible for leave under the FMLA and/or state law and will receive notification if you are eligible. HR will coordinate providing your Worker Comp medical approval to The Hartford, eliminating the need for your health care provider to provide medical information to the Hartford separately. If Worker's Comp is denied, you will be required to have your health care provider provide medical information to The Hartford directly.

Returning to Work

Once you are released to return to work, you may be returned to your former position or to another position to which you are qualified. If you have not been approved nor requested additional leave, failure to return from leave as scheduled may be deemed to be job abandonment. Reinstatement will be determined based on applicable state and federal laws.

Military-Related Leave of Absence

If you are called to active duty in the U.S. military, Reserves, or California National Guard, you are eligible for unpaid military leave of absence in accordance with state and federal law.

Who Is Eligible?

Upon hire, you are eligible to take up to five (5) years of leave of absence for military service if you are a member of uniformed services for:

- Active duty
- Active duty training
- Initial active duty training
- Full-time National Guard
- Exams to determine fitness for duty
- Performing funeral honors duty

Length of Time

You may be eligible for up to five (5) years of leave.

Salary

You may be eligible for salary continuation for a portion of your leave. Contact HR regarding your eligibility pursuant to state and federal law.

Benefits

You may be eligible for continued benefits during a portion of your leave. Contact Benefits regarding your eligibility pursuant to state and federal law.

Returning to Work

You will be reinstated in accordance with state and federal law. You have the right to return to the same position you would have been in had the leave never taken place. If you are released from service in less than 30 days, you must return on your next scheduled workday following a period of time to safely arrive home, plus eight hours.

Key Point:

As soon as you are called up for military leave or any duration, inform your supervisor and discuss the issue with HR.

Leave Under the Americans with Disabilities Act

Leave for Illness or Non-Work Related Injury Not Otherwise Covered by Another Policy

If you are not eligible for Family and Medical Leave or have exhausted your FMLA entitlement, you may be eligible for an unpaid medical leave of absence due to qualifying illness or injury under the Americans With Disabilities Act (“ADA”).

If you are disabled due to illness or injury and you are not eligible for any of the leaves and/or programs discussed herein, and are requesting a leave of absence (continuous or intermittent) you must submit a Request for Leave of Absence Form to HR as soon as possible. Requests for leaves for elective surgery should be submitted at least 30 days in advance, and may be eligible for STD or LTD. Upon notice of your request for leave, you will be contacted by a representative from HR and/or Benefits regarding your eligibility, if any, for benefits under the STD Plan or LTD Plan and you will be required to submit a certification from your healthcare provider in a form provided by the Company stating the date on which the condition began, the probable duration of the leave, a statement you are unable to work at all or are unable to perform one or more of the essential functions of your position with or without reasonable accommodation, and the expected date of return to work. You also must submit a medical certification from your health care provider establishing your continuing need for leave to HR generally every 30 days during your leave, unless otherwise notified by the Company.

You are required to effectively communicate and provide information and documentation requested within the time periods requested unless otherwise provided by state and/or federal laws. Your failure to do so may result in denial of your leave request.

You must use any accrued paid time off, including vacation and sick time, during a leave under this policy. The substitution of paid leave for unpaid leave will not extend the maximum duration of your leave. We encourage you to contact the Employment Development Department regarding your eligibility for state disability insurance for the unpaid portion of your leave.

Contact your HR representative about your Benefit entitlement during this leave.

Requests for leaves and extensions by an employee who is disabled by a medical condition will be evaluated on a case-by-case basis as a possible reasonable accommodation, consistent with applicable federal and state law. If you request an extension of your leave, you must submit a certification from your health care provider of continued need for medical leave for each extension request. In some cases, the Company may ask that you provide medical information to the Company or a medical professional of its choosing supporting your request for further leave.

When you are able to return to work, you must give the Company at least one (1) weeks’ notice of your intent to return to work. This notice is important so your return to work is properly scheduled. The Company cannot guarantee that you will be able to return to your regular position.

If you do not return from work on the originally scheduled return date or request in advance an extension of the agreed upon leave with appropriate medical documentation, you may be deemed to have voluntarily terminated your employment with the Company.

EMPLOYEE ACKNOWLEDGEMENT

I acknowledge I have received a copy of the Publicis Benefits Connection - Leave of Absence Manual – California (“Manual”). I understand I am responsible for reading the contents of the Manual and for complying with the policies and rules outlined therein except as otherwise provided and/or prohibited under local, state and/or federal law. I understand that if I have any questions, I may ask Benefits and/or Human Resources.

I further acknowledge that I have read the Manual in its entirety in accordance with this responsibility. I further understand that any rules, policies, and benefits described in the Manual may be modified or varied by the Company at any time.

Date

Employee Name (Print)

Employee Signature

(Return Signed Acknowledgement to Human Resources)